Clinical Practice Guidelines and Quality of Care for Older Patients With Multiple Comorbid Diseases Implications for Pay for Performance

Cynthia M. Boyd, MD, MPH Jonathan Darer, MD, MPH Chad Boult, MD, MPH, MBA Linda P. Fried, MD, MPH Lisa Boult, MD, MPH, MA Albert W. Wu, MD, MPH

HE AGING OF THE POPULATION and the increasing prevalence of chronic diseases pose challenges to the development and application of clinical practice guidelines (CPGs). In 1999, 48% of Medicare beneficiaries aged 65 years or older had at least 3 chronic medical conditions and 21% had 5 or more.¹ Health care costs for individuals with at least 3 chronic conditions accounted for 89% of Medicare's annual budget.1 Comorbidity is associated with poor quality of life, physical disability, high health care use, multiple medications, and increased risk for adverse drug events and mortality.2-4 Optimizing care for this population is a high priority.⁵

Clinical practice guidelines are based on clinical evidence and expert consensus to help decision making about treating specific diseases.⁶ Clinical practice guidelines help to define standards of care and focus efforts to improve quality.^{7,8} Most CPGs address single diseases in accordance with modern medicine's focus on disease and pathophysiology.⁹ However, physi-

For editorial comment see p 741.

Context Clinical practice guidelines (CPGs) have been developed to improve the quality of health care for many chronic conditions. Pay-for-performance initiatives assess physician adherence to interventions that may reflect CPG recommendations.

Objective To evaluate the applicability of CPGs to the care of older individuals with several comorbid diseases.

Data Sources The National Health Interview Survey and a nationally representative sample of Medicare beneficiaries (to identify the most prevalent chronic diseases in this population); the National Guideline Clearinghouse (for locating evidencebased CPGs for each chronic disease).

Study Selection Of the 15 most common chronic diseases, we selected hypertension, chronic heart failure, stable angina, atrial fibrillation, hypercholesterolemia, diabetes mellitus, osteoarthritis, chronic obstructive pulmonary disease, and osteoporosis, which are usually managed in primary care, choosing CPGs promulgated by national and international medical organizations for each.

Data Extraction Two investigators independently assessed whether each CPG addressed older patients with multiple comorbid diseases, goals of treatment, interactions between recommendations, burden to patients and caregivers, patient preferences, life expectancy, and quality of life. Differences were resolved by consensus. For a hypothetical 79-year-old woman with chronic obstructive pulmonary disease, type 2 diabetes, osteoporosis, hypertension, and osteoarthritis, we aggregated the recommendations from the relevant CPGs.

Data Synthesis Most CPGs did not modify or discuss the applicability of their recommendations for older patients with multiple comorbidities. Most also did not comment on burden, short- and long-term goals, and the quality of the underlying scientific evidence, nor give guidance for incorporating patient preferences into treatment plans. If the relevant CPGs were followed, the hypothetical patient would be prescribed 12 medications (costing her \$406 per month) and a complicated nonpharmacological regimen. Adverse interactions between drugs and diseases could result.

Conclusions This review suggests that adhering to current CPGs in caring for an older person with several comorbidities may have undesirable effects. Basing standards for quality of care and pay for performance on existing CPGs could lead to inappropriate judgment of the care provided to older individuals with complex comorbidities and could create perverse incentives that emphasize the wrong aspects of care for this population and diminish the quality of their care. Developing measures of the quality of the care needed by older patients with complex comorbidities is critical to improving their care. *JAMA. 2005;294:716-724*

Author Affiliations are listed at the end of this article. Corresponding Author: Cynthia M. Boyd, MD, MPH, Center on Aging and Health, 2024 E Monument St, Suite 2-700, Baltimore, MD 21205 (cyboyd@jhmi .edu).

716 JAMA, August 10, 2005-Vol 294, No. 6 (Reprinted)

The limitations of current singledisease CPGs may be highlighted by the growth of pay-for-performance initiatives, which reward practitioners for providing specific elements of care.8 Because the specific elements of care are based on single-disease CPGs, pay-forperformance may create incentives for ignoring the complexity of multiple comorbid chronic diseases and dissuade clinicians from caring for individuals with multiple comorbid diseases. Quality-of-care standards based on these CPGs also may lead to unfair and inaccurate judgments of physicians' care for this population.

We examined how CPGs address comorbidity in older patients and explored what happens when multiple single-disease CPGs are applied to a hypothetical 79-year-old woman with 5 common chronic diseases. We discuss the results in the context of incentives that are created by pay for performance and related health care initiatives.

METHODS

CPGs Included in the Review

To identify the diseases most prevalent in older individuals in the United States, we reviewed data from the National Health Interview Survey and a nationally representative sample of Medicare beneficiaries (5% of the Standard Analytic File).^{1,11} We defined a chronic disease as being present when a patient had 2 outpatient claims or 1 inpatient claim for the disease during 1999.

From the 15 most common chronic diseases, we selected 9 that are usually managed in primary care: hypertension, chronic heart failure, stable angina, atrial fibrillation, hypercholesterolemia, diabetes mellitus, osteoarthritis, chronic obstructive pulmonary disease, and osteoporosis. We excluded depression and dementia to focus on patients who would be most likely to adhere to recommendations and understand health information.^{12,13} Among the 5% sample in 2001, half of the beneficiaries had at least 2 of these 9 chronic diseases and 80% had at least 1 other condition.¹ We identified the most recently released (as of March 1, 2005) evidence-based CPGs promulgated for each chronic disease by national and international medical organizations using the National Guideline Clearinghouse.¹⁴⁺²

Data Abstraction

Our review was based on standards for developing and rating the quality of CPGs.⁴³⁻⁴⁸ Indications of high quality included describing the target population, grading the quality of evidence supporting recommendations, discussing therapeutic goals, addressing quality of life, and incorporating patient preferences. We examined the concepts of competing risks and burden of treatment for patients and caregivers because these issues are central in the care of older adults with multiple diseases.^{49,50}

Two investigators (C.M.B. and J.D.) independently abstracted data from each CPG about applicability to individuals aged 65 years or older with multiple comorbid diseases and the quality of evidence for this population; indications for treatment, feasibility of treatment, or modified goals for treating the index disease in the setting of comorbid diseases; and duration of therapy necessary to achieve benefit in the context of life expectancy. We reviewed CPGs for discussion of patient-centered aspects of medical decision making including effects on quality of life defined as explicit discussion of quality of life, physical function, or symptoms such as pain and dyspnea; differentiation between short- and long-term effects, goals of treatment (eg, cure, arresting progression of disease, preventing complications, or managing symptoms); incorporation of patient preferences or shared decision making; and burden of following recommendations on patients and their unpaid caregivers defined as explicit discussion of burden, or of the aggregate weight or intensity of therapy to either patients or caregivers. Of 117 abstraction decisions, investigators disagreed on 22. All were resolved by consensus after discussion between reviewers. Most disagreements involved statements that appeared ambiguous to the reviewers; some explanation is provided in the tables and additional details are available on request from the authors.

Hypothetical Patient

We examined the feasibility of combining the treatment recommendations from relevant CPGs for a hypothetical 79-year-old woman with osteoporosis, osteoarthritis, type 2 diabetes mellitus, hypertension, and chronic obstructive pulmonary disease, all of moderate severity. We abstracted the recommendations (medications, self-monitoring, tests, environmental change, diet, exercise, involvement of specialists and other clinicians, and frequency of follow-up) from the relevant CPGs and assembled a comprehensive treatment plan using explicit instructions from CPGs whenever possible.¹⁹⁻⁴⁰ We attempted to develop a treatment plan as simple and inexpensive as possible. When several options existed, we selected generic medications with the least frequent daily dosing and least potential for adverse effects. To reduce complexity of treatment, when possible we chose medications recommended for more than 1 condition and combined self-care activities whenever possible. We identified conflicts that emerged when relevant CPGs were applied (eg, potential adverse effects on other diseases when treating the target disease, interactions between recommended medications, and interactions between food and medications).

We tabulated the number of medications and medication doses per day. We quantified the complexity of the medication regimen by summing the number of different dosage schedules, weighted for dosing frequency (eg, once per day=1; 3 times per day=3).⁵¹ A regimen with 7 different medications consisting of 4 drugs taken once per day and 3 drugs taken twice per day generates a complexity score of 3 (1 + 2).

A regimen with 1 drug taken once per day (nightly), 2 drugs taken twice per day, and 1 drug taken 3 times per day has a complexity score of 6 (1 + 2 + 3). We estimated the cost of the regimen and calculated anticipated out-of-pocket costs with coverage by Medicare's Part D.⁵²

RESULTS Applicability of CPGs to Older Adults With Comorbid Illness

Although 7 of the 9 CPGs discussed older adults or comorbid diseases, only 4 CPGs (diabetes, osteoarthritis, atrial fibrillation, and angina) addressed older individuals with multiple comorbidities (TABLE 1 and TABLE 2).¹⁵⁻⁴² The CPGs addressing osteoarthritis, osteoporosis, and chronic obstructive pulmonary disease did not discuss the quality of evidence underlying recommendations for older patients. Only the CPGs addressing diabetes and atrial fibrillation discussed the quality of evidence for older persons with several chronic diseases (Table 1 and Table 2). The diabetes CPG notes the absence of evidence favoring tight glycemic control for older patients and suggests that looser control may be appropriate for older adults or individuals with a limited life expectancy.

Seven CPGs made recommendations for treating the target disease in conjunction with a single other chronic disease (Table 1 and Table 2). Discussing possible adverse effects of following the recommendations, the osteoarthritis CPG recommended gastroprotective agents in older patients taking certain anti-inflammatory drugs and mentioned that clinical trials excluded patients at high risk of bleeding. Only the CPGs for diabetes, chronic heart failure, angina, and hypercholesterolemia gave general guidance about treatment in the presence of several chronic diseases (Table 1 and Table 2). The CPGs addressing chronic heart failure and hypercholesterolemia discussed treatment in the setting of other cardiac diseases but not of noncardiac diseases.

Only the diabetes CPG discussed the relationship between life expectancy and the time needed to treat to achieve ben-

Table 1. Relevance of Clinical Practice Guidelines for the Treatment of Older Patients With Diabetes Mellitus, Hypertension, Osteoarthritis,

 Osteoporosis, and Chronic Obstructive Pulmonary Disease (COPD)

	Chronic Disease Addressed by Guideline				
	Diabetes Mellitus ¹⁹⁻³²	Hypertension ³⁹	Osteoarthritis33-36	Osteoporosis ⁴⁰	COPD ^{37,38}
Guideline addressed treatment for type of patient?	Older: yes Multiple comorbidities: yes Both: yes	Older: yes Multiple comorbidities: no Both: no	Older: yes Multiple comorbidities: yes Both: yes†	Older: no Multiple comorbidities: no Both: no	Older: no Multiple comorbidities: no Both: no
Quality of evidence discussed for type of patient?	Older: yes Multiple comorbidities: yes Quality of evidence poor, requires extrapolation for nutrition recommendations	Older: yes Multiple comorbidities: no Quality of evidence good for treating hypertension in older patients	Older: no Multiple comorbidities: no	Older: no Multiple comorbidities: no	Older: no Multiple comorbidities: no
Specific recommendations for patients with 1 comorbid condition?	Yes Diseases: hypercholesterolemia, hypertension, congestive heart failure, chronic kidney disease, cardiovascular disease, peripheral vascular disease, benign prostatic hypertrophy	Yes Diseases: coronary artery disease, diabetes mellitus, metabolic syndrome, sleep apnea, chronic kidney disease, gout, left ventricular hypertrophy, erectile dysfunction, peripheral vascular disease, congestive heart failure, stroke, dementia,* renal transplantation, renal artery stenosis, urinary outflow obstruction	Yes Diseases/drugs: anticoagulants, glucocorticoids, peptic ulcer disease, chronic kidney disease, hypertension, congestive heart failure	No	No
Specific recommendations for patients with several comorbid conditions?	Yes	No	No	No	No
Time needed to treat to benefit from treatment in the context of life expectancy discussed?	Yes	No	No	No	No

"Limited to the possible effects of antihypertensive treatment on preventing cognitive decline, not management of hypertensive patients with mild cognitive impairment or dementia +Limited to patients at highest risk of gastrointestinal tract bleeding with certain therapies.

718 JAMA, August 10, 2005-Vol 294, No. 6 (Reprinted)

efit (Table 1). The angina CPG discussed life expectancy in the context of interventions that could lead to invasive procedures but did not address duration of treatment required to achieve benefit.

Inclusion of Patient-Centered **Domains in CPGs**

None of the CPGs discussed the burden of comprehensive treatment on patients or caregivers. Three (hypertension, angina, and hypercholesterolemia) acknowledged patients' financial burden; the diabetes CPG mentioned the discomfort and inconvenience of selfmonitoring blood glucose. The atrial fibrillation CPG noted that quality of life can be affected by drug interactions and the need for frequent blood tests in patients taking warfarin. None discussed balancing short- and long-term goals, such as when short-term quality of life is better without a treatment that provides long-term benefits. The osteoporosis and hypercholesterolemia CPGs did not discuss quality of life. Seven of the CPGs discussed patients' preferences about medical care, but this was often without guidance for incorporating preferences. Only the chronic heart failure CPG explicitly discussed preferences for end-of-life treatment.

Applying CPGs to a Hypothetical Patient

Applying the relevant CPGs to the hypothetical 79-year-old patient, we generated a possible treatment schedule that would result if all the recommendations in the CPGs were followed (TABLE 3 and Box). The patient would take 12 separate medications with a medication complexity score of 14.51 This regimen requires 19 doses per day, taken at 5 times during a typical day, assuming that albuterol "as needed" is taken twice daily, plus weekly alendronate.

Some nonpharmacological recommendations apply to more than 1 disease. Fourteen nonpharmacological activities are recommended for this patient if all nutritional recommendations are pooled into one. The CPGs also recommend one-time educational and rehabilitative interventions, and monitoring of the patient's chronic diseases from daily to biennial intervals depending on the type of monitoring. It theoretically would be possible to compress all monitoring into 2 to 4 primary care visits and 1 ophthalmologic visit per year. However, patients often have several clinicians,53 although in some regions and managed care settings most care may be provided by a primary care team.54 All elements of the treatment plan cannot easily be addressed in a 15-minute office visit.55,56

Interactions that could result from concurrent adherence to all 5 CPGs (TABLE 4) include between a medica-

Table 2. Relevance of Clinical Practice Guidelines for the Treatment of Older Patients With Atrial Fibrillation, Chronic Heart Failure, Angina, and Hypercholesterolemia

	Chronic Disease Addressed by Guidelines				
	Atrial Fibrillation ¹⁵	Chronic Heart Failure ¹⁸	Angina ^{16,17}	Hypercholesterolemia ^{41,42}	
Guideline addressed treatment for type of patient?	Older: yes Multiple comorbidities: yes Both: yes	Older: yes Multiple comorbidities: yes Both: no	Older: yes Multiple comorbidities: yes* Both: yes*	Older: yes Multiple comorbidities: yes† Both: no	
Quality of evidence discussed for type of patient?	Older: yes Multiple comorbidities: yes Average age of patients in clinical trials younger than population average, trials excluded those at high risk for bleeding	Older: yes Multiple comorbidities: no Absence of older persons in large clinical trials	Older: yes Multiple comorbidities: no Few older patients were included in clinical trials for 1 possible intervention	Older: yes‡ Multiple comorbidities: no	
Specific recommendations for patients with 1 comorbid condition?	Yes Diseases: congestive heart failure, hypertension, diabetes mellitus, angina, left ventricular hypertrophy, Wolff-Parkinson-White syndrome, hypertrophic cardiomyopathy, hyperthyroidism, pregnancy, chronic obstructive pulmonary disease	Yes Diseases: hypertension, diabetes mellitus, hypercholesterolemia, angina, atrial fibrillation, chronic obstructive pulmonary disease	Yes Diseases: hypertension, diabetes mellitus, hypercholesterolemia, congestive heart failure, aortic valve stenosis, valvular heart disease, asthma, heart block, hypertrophic cardiomyopathy, atrial fibrillation, peripheral vascular disease, hyperthyroidism, chronic kidney disease, depression, migraines	Yes Diseases: hypertension, diabetes mellitus, cardiovascular disease	
Specific recommendations for patients with several comorbid conditions?	No	Yes: only for combination of cardiovascular diseases	Yes*	Yes: only for combination of diabetes mellitus and cardiovascular disease†	
Time needed to treat to benefit from treatment in the context of life expectancy discussed?	No	No	No	No	

satisfied with a reduction in symptoms that enables an improvement in physical disability.

Limited to multiple comorbid conditions that increase cardiovascular risk (no discussion of comorbidities other than combination of diabetes mellitus and cardiovascular disease). Secondary prevention trials included older persons. Guideline reports that PROSPER authors state that statin use can be extended to older persons. Conflicting data on cancer risk with statins: statins have no effect on cognition or progression of disability.

CPGs FOR OLDER PATIENTS WITH MULTIPLE COMORBID DISEASES

tion and a disease other than the target disease, between medications for different diseases, and between food and medications. Recommendations may also contradict one another. If the hypothetical osteoporotic, diabetic patient has peripheral neuropathy, the osteoporosis CPG recommends that she perform weightbearing exercise, while the diabetes CPG cautions that some patients with advanced peripheral neuropathy should avoid weight-bearing exercise.

The patient's medications would cost her \$406.45 per month, or \$4877 annually, assuming no prescription drug coverage (TABLE 5).⁵² Beginning in 2006, she would be able to purchase drug insurance under Medicare's new Part D. If her income is above 150% of the federal poverty level (as it was for more than 60% of Medicare beneficiaries), she would pay an out-of-pocket premium of about \$420, a \$250 deductible, \$500 of the next \$2000, and 100% of the next \$3000 (in

Table 3. Treatment Regimen Based on Clinical Practice Guidelines for a Hypothetical 79-Year-Old Woman With Hypertension, Diabetes Mellitus, Osteoporosis, Osteoarthritis, and COPD*

) min on day when is taken gar
m otassium etary saturated fat and of magnesium and calcium therapy for diabetes‡
m otassium etary saturated fat and of magnesium and calcium therapy for diabetes‡
m otassium etary saturated fat and of magnesium and calcium therapy for diabetes‡

Abbreviations: ADA, American Diabetes Association; COPD, chronic obstructive pulmonary disease; DASH, Dietary Approaches to Stop Hypertension.

*Clinical practice guidelines used: (1) Joint National Committee on Prevention, Detection, Evaluation, and Treatment of High Blood Pressure VII.³⁹ (2) ADA¹⁹⁻³²; glycemic control is recommended; however, specific medicines are not de-scribed. (3) American College of Rheumatology³⁹⁻³⁶; recent evidence about the safety and appropriateness of cyclooxygenase inhibitors, particularly in individuals with comorbid cardiovascular disease, led us to omit them from the list of medication options, although they are discussed in the reviewed clinical practice guidelines. (4) National Osteoporosis Foundation⁴⁰; this regimen assumes dietary intake of 200 IU of vitamin D. (5) National Heart, Lung, and Blood Institute and World Health Organization.37,36

Taken orally unless otherwise indicated. The medication complexity score of the regimen for this hypothetical woman is 14, with 19 doses of medications per day, assuming 2 as needed doses of albuterol metered dose inhaler plus 70 mg/wk of alendronate. ‡DASH and ADA dietary guidelines may be synthesized, but the help of a registered dietitian is specifically recom-

mended. Eat foods containing carbohydrate from whole grains, fruits, vegetables, and low-fat milk. Avoid protein intake of more than 20% of total daily energy; lower protein intake to about 10% of daily calories if overt nephropathy is present. Limit intake of saturated fat (<10% of total daily energy) and dietary cholesterol (<200-300 mg). Limit intake of transunsaturated fatty acids. Eat 2 to 3 servings of fish per week. Intake of polyunsaturated fat should be about 10% of total daily energy.

720 JAMA, August 10, 2005-Vol 294, No. 6 (Reprinted)

©2005 American Medical Association. All rights reserved.

her case, \$2627). Thus, assuming current prices, with drug insurance, she would pay \$3797 per year plus \$373 for any future drug expenses for that year.⁵⁷ The nonpharmacological interventions recommended involve additional expenses to patients, informal caregivers, Medicare, and other insurers.

COMMENT

This review provides evidence that CPGs do not provide an appropriate, evidencebased foundation for assessing quality of care in older adults with several chronic diseases. Although CPGs provide detailed guidance for managing single diseases, they fail to address the needs of older patients with complex comorbid illness. While some recommend interventions for specific pairs of diseases, CPGs rarely address treatment of patients with 3 or more chronic diseases-a group that includes half of the population older than 65 years.¹ When we developed a treatment plan for a hypothetical patient using a conservative regimen created in accordance with CPGs, she was treated with multiple medications with high complexity, with the attendant risks of medication errors, adverse drug events, drug interactions, and hospitalization.4,58-60 The recommended regimens may present the patient with an unsustainable treatment burden, making independent self-management and adherence difficult. 12,13,50,51,61-63

It is evident that CPGs, designed largely by specialty-dominated committees for managing single diseases, provide clinicians little guidance about caring for older patients with multiple chronic diseases. The use of singledisease CPGs as a basis for evaluating the quality of care and determining physician reimbursement through pay-forperformance measures could create inappropriate incentives in the care of older adults with multiple diseases.^{7,8}

Payment to physicians in pay-forperformance programs is frequently based in part on their meeting qualityof-care standards created for single diseases according to a calculated rate of adherence to the standard within an eligible population.^{64,65} While these standards are not explicitly taken directly from CPGs, they are often derived from CPG recommendations. The Medicare Payment Advisory Commission recommended that Medicare adopt pay for performance for physician reimbursement.66 The Commission suggests a trial period during which physician reimbursement would be based on adoption of information technology measures, with feedback to individual physicians on performance on condition-specific claims-based process measures, followed by a "date certain" when condition-specific claims-based process measures would be included in physician pay for performance.⁶⁶ Medicare initiatives and demonstrations incorporating pay for performance are becoming increasingly common.67

The CPGs are not designed for use in quality assessment, so transforming CPGs into performance standards and applying these standards to the care of older patients with complex comorbidity is problematic.8 These guidelines are recommendations based on varying levels of evidence and assume application of clinical judgment and patient preferences, both of which would be difficult to measure in a pay-for-performance scheme.^{15,17,18,30,33,38-41} Quality indicators must balance scientific evidence against what is practical and feasible to measure rather than what is a higher priority (eg, assessing yearly screening for retinopathy rather than aggressive blood pressure control in diabetics).56 Many indicators have upper age limits (eg, <75 years), thereby excluding a large percentage of Medicare beneficiaries and removing incentives to focus on these patients. Most indicators do not address burden of comorbid disease. While it would be feasible to omit "sick" patients from computations for reporting purposes, this would remove the payfor-performance incentive for improving care for such patients.68,69

Assessing physicians on the basis of the care they provide for individual diseases obscures the complexity of treating real, and particularly older, patients with several chronic diseases.

Box. Recommendations Based on Clinical Practice Guidelines for a Hypothetical 79-Year-Old Woman With Hypertension, Diabetes Mellitus, Osteoarthritis, Osteoporosis, and COPD*

Patient Tasks

Joint protection

Energy conservation

Exercise

Non-weight-bearing if severe foot disease present or weight-bearing for osteoporosis

Aerobic exercise for 30 min on most days

Muscle strengthening

Range of motion

Avoid environmental exposures that might exacerbate chronic obstructive pulmonary disease (COPD)

Wear appropriate footwear

Limit intake of alcohol

Maintain normal body weight (body mass index of between 18.5 and 24.9)

Clinician Tasks

Administer vaccine

Pneumonia

Influenza annually

Check blood pressure at all clinician visits and sometimes at home†

Evaluate self-monitoring of blood glucose

Foot examination at all clinician visits if neuropathy present; otherwise check feet for protective sensation, structure, biomechanics, vascular status, and skin integrity annually

Laboratory tests

Microalbuminuria annually if not already present

Creatinine level and electrolytes at least 1 to 2 times per year

Cholesterol levels annually

Liver function biannually

Glycosylated hemoglobin level biannually to quarterly, depending on level of control

Referrals

Physical therapy

Ophthalmologic examination

Pulmonary rehabilitation

Dual-energy x-ray absorptiometry scan every other year

Patient education

High-risk foot conditions, foot care, and foot wear

Osteoarthritis

COPD medication and delivery system training

Diabetes mellitus

*See asterisk footnote in Table 3 for a list of the clinical practice guidelines used. †Ambulatory blood pressure monitoring is helpful if "white coat hypertension" is suspected and no target organ damage, apparent drug resistance, hypotensive symptoms with antihypertensive medication, or episodic hypertension.

	Medications With Potential Interactions	Type of Interaction			
Type of Disease		Medication and Other Disease	Medications for Different Diseases	Medication and Food	
Hypertension	Hydrochlorothiazide, lisinopril	Diabetes: diuretics increase serum glucose and lipids*	Diabetes medications: hydrochlorothiazide may decrease effectiveness of glyburide	NA	
Diabetes	Glyburide, metformin, aspirin, and atorvastatin	NA	Osteoarthritis medications: NSAIDs plus aspirin increase risk of bleeding Diabetes medications: glyburide plus aspirin may increase the risk of hypoglycemia; aspirin may decrease effectiveness of lisinopril	Aspirin plus alcohol: increased risk of gastrointestinal tract bleeding Atorvastatin plus grapefruit juice: muscle pain, weakness Glyburide plus alcohol: low blood sugar, flushing, rapid breathing, tachycardia Metformin plus alcohol: extreme weakness and heavy breathing Metformin plus any type of food: medication absorption decreased	
Osteoarthritis	NSAIDs	Hypertension: NSAIDs: raise blood pressure†; NSAIDs plus hypertension increase risk of renal failure	Diabetes medications: NSAIDs in combination with aspirin increase risk of bleeding Hypertension medications: NSAIDs decrease efficacy of diuretics	NA	
Osteoporosis	Calcium, alendronate	NA	Diabetes medications: calcium may decrease efficacy of aspirin; asprin plus alendronate can cause upset stomach Osteoporosis medications: calcium may lower serum alendronate level	Alendronate plus calcium: take on empty stomach (>2 h from last meal) Alendronate: avoid orange juice Calcium plus oxalic acid (spinach and rhubarb) or phytic (bran and whole cereals): eating these foods may decrease amount of calcium absorbed (>2 h from last meal)	
Chronic obstructive pulmonary disease	Short-acting β-agonists	NA	NA	NA	

Table 4. Potential Treatment Interactions for a Hypothetical 79-Year-Old Woman with 5 Chronic Diseases

Abbreviations: NA, no interaction is known; NSAIDs, nonsteroidal anti-inflammatory drugs.

*Thiazide-type diuretics may worsen hyperglycemia, but effect thought to be small and not associated with increased incidence of cardiovascular events. †This interaction is noted to be particularly relevant for individuals with diabetes; no recommendation for treatment is given.

Table 5. Cost of Medications to Patient*				
Disease and Medication	Monthly Cost, \$			
Hypertension				
Hydrochlorothiazide	13.99			
Lisinopril	24.99			
Diabetes mellitus				
Glyburide	24.00			
Metformin	51.99			
Enteric-coated aspirin	1.21			
Lovastatin	62.99			
Osteoarthritis				
Naproxen	10.99			
Omeprazole	93.99			
Osteoporosis	05.00			
Alendronate	65.99			
Calcium plus vitamin D	4.33			
Chronic obstructive pulmonary disease	27.00			
Ipratropium Albuterol	37.99 13.99			
Total	406.45			
IUlai	400.40			

*Assuming no prescription drug coverage.

Patients in whom single-disease standards cannot or should not be attained, but who are eligible to be in the population base for a given standard may become "medical hot potatoes" if their physician receives lower pay-forperformance scores as a result.⁷⁰ Current pay-for-performance initiatives can create financial incentives for physicians to focus on certain diseases and younger or healthier Medicare patients. These initiatives perpetuate the single-disease approach to care and fail to reward physicians for addressing the complex issues that confront patients with several chronic diseases. Standards that define quality of patient care regardless of a patient's health status and preferences by placing emphasis on attaining high rates of adherence to CPGs rather than the more difficult task of weighing burden, risks, and benefits of complex therapies in shared decision making could ultimately undermine quality of care.68,71 If quality assessment focuses on younger or healthier patients, there is additonal risk that these problems will go unnoticed.

Quality-of-care standards are needed for older individuals with several chronic diseases. Critical but currently unreimbursed processes of high-quality care for this population include care coordination, patient and caregiver education, empowerment for self-management, and shared decision making that incorporates individual preferences and circumstances. These processes should be incorporated into quality-of-care standards in pay-for-performance initiatives. 49,68,72

Standards for developing CPGs note the importance of identifying the target population and incorporating quality of life and patient preferences to improve adherence of both physicians and patients.^{6,43,47,73,74} The CPGs we examined do not give explicit guidance on how to do this. Providing optimal care, as defined by several CPGs, for the patient with comorbid conditions quickly becomes difficult in terms of cost, medi-

722 JAMA, August 10, 2005-Vol 294, No. 6 (Reprinted)

cation complexity, and the magnitude of the task. Practicing physicians adjust CPG recommendations for individual patients, judging risks and reacting to patient preferences, but best practices for making these adjustments remain undefined.^{61,75} Coexisting diseases may increase or decrease the benefit of an intervention for a target disease.49 Future CPGs that address how to incorporate quality of life and the risks, benefits, and burden of recommended treatments for older adults with comorbidity would be more useful than currently existing CPGs, but training physicians to use CPGs while incorporating these principles is also critical.8 The guidelines could address common comorbidities, but more obscure comorbidities would be difficult to address. Clinical practice guidelines addressing several combinations of comorbid diseases would be more unwieldy and based on scant evidence. To provide evidence for optimal care of older patients with several chronic diseases, future trials should include older patients with representative comorbidities and should investigate shared decision making among those patients, their caregivers, and physicians.76,77

A few noteworthy efforts address these issues. A recent CPG for older adults with diabetes discusses the quality of evidence and gives practical advice about geriatric syndromes and prioritizing care for older persons with several chronic diseases.78 The Assessing Care of Vulnerable Elders Project proposes qualityof-care markers for chronic diseases and geriatric syndromes in frail older adults and recognizes that goals of care and preferences affect definitions of quality.79 Patient-reported measures of quality of care address access, continuity, coordination, communication, and empowerment for patient and family involvement.⁸⁰ Some pay-for-performance standards include provision of educational resources and measures of patient experience.64,81

Our analysis has several limitations. First, we did not attempt to examine all CPGs. Instead, we selected CPGs generated by prominent professional organizations and published in widely read journals, which are likely to have a high impact on clinical practice. There may be less well-known CPGs that provide better guidance for the care of older adults with multiple chronic diseases. Second, in designing the treatment regimen for our hypothetical patient, we used our clinical judgment when the CPGs were not explicit in their recommendations—a task clinicians face daily. While other clinicians might arrive at slightly different regimens, we believe they would have similar complexity.

For the present, widely used CPGs offer little guidance to clinicians caring for older patients with several chronic diseases. The use of CPGs as the basis for pay-for-performance initiatives that focus on specific treatments for single diseases may be particularly unsuited to the care of older individuals with multiple chronic diseases. Quality improvement and pay-for-performance initiatives within the Medicare system should be designed to improve the quality of care for older patients with multiple chronic diseases; a critical first step is research to define measures of the quality of care needed by this population, including care coordination, education, empowerment for self-management, and shared decision making based on the individual circumstances of older patients.

Author Affiliations: Divisions of Geriatric Medicine and Gerontology (Drs Boyd, C. Boult, Fried, and L. Boult) and General Internal Medicine (Dr Wu), School of Medicine (Drs Boyd, C. Boult, Fried, L. Boult, and Wu), and Center on Aging and Health (Drs Boyd, C. Boult, and Fried), and Departments of Epidemiology (Dr Fried) and Health Policy and Management (Drs Boyd, C. Boult, and Wu), Bloomberg School of Public Health (Drs Boyd, C. Boult, Fried, and Wu), and Roger C. Lipitz Center for Integrated Health Care (Drs Boyd and C. Boult), Johns Hopkins University, Baltimore, Md; and Midatlantic Permanente Medical Group, Baltimore, Md (Dr Darer) Author Contributions: Dr Boyd had full access to all of the data in the study and takes responsibility for the integrity of the data and the accuracy of the data analysis.

Study concept and design: Boyd, Darer, Boult, Boult, Wu.

Acquisition of data: Boyd, Darer.

Analysis and interpretation of data: Boyd, Darer, Boult, Fried, Boult, Wu.

Drafting of the manuscript: Boyd, Darer, Boult, Wu. Critical revision of the manuscript for important intellectual content: Boult, Fried, Boult, Wu.

Statistical analysis: Boyd.

Obtained funding: Boyd.

Administrative, technical, or material support: Wu. Study supervision: Fried, Wu.

Financial Disclosures: None reported.

Funding/Support: Dr Boyd was a Hartford/AFAR Academic Geriatrics Fellow and postdoctoral fellow under training grant NIH-T32-AG00120 during the conduct of the study. Dr Boyd and Dr Fried are supported by the National Institutes of Health, National Institute on Aging, Claude D. Pepper Older Americans Independence Centers grant P30 AG021334. Dr Darer was supported by 5-T32-PE10025 from the Health Resources and Services Administration. Dr Chad Boult's time was supported by the Roger C. Lipitz Center for Integrated Health Care. Dr Wu's time and the data analysis were supported by Partnership for Solutions.

Role of the Sponsor: The funding sources had no role in the design and conduct of the study, collection, management, analysis or interpretation of the data, the preparation of the manuscript or the decision to publish this study.

Acknowledgment: We are grateful to Caroline Blaum, MD, MS, (Department of Internal Medicine, University of Michigan Geriatrics Center and Ann Arbor Veterans Affairs Healthcare System Geriatric Rehabilitation, Education, and Clinical Center, Ann Arbor) for her thoughtful comments on the implications of this work for pay-for-performance initiatives.

REFERENCES

1. Anderson G, Horvath J. *Chronic Conditions: Making the Case for Ongoing Care*. Princeton, NJ: Robert Wood Johnson Foundation's Partnership for Solutions: 2002.

 Gijsen R, Hoeymans N, Schellevis FG, Ruwaard D, Satariano WA, van den Bos GA. Causes and consequences of comorbidity: a review. J Clin Epidemiol. 2001;54:661-674.

3. Hoffman C, Rice D, Sung HY. Persons with chronic conditions: their prevalence and costs. *JAMA*. 1996;276: 1473-1479.

 Field TS, Gurwitz JH, Harrold LR, et al. Risk factors for adverse drug events among older adults in the ambulatory setting. J Am Geriatr Soc. 2004;52:1349-1354.
 Crossing the Quality Chasm: A New Health System for the 21st Century. Washington, DC: Institute of Medicine; 2001.

6. Hayward RS, Wilson MC, Tunis SR, Bass EB, Guyatt G; Evidence-Based Medicine Working Group. Users' guides to the medical literature, VIII: how to use clinical practice guidelines, A: are the recommendations valid? *JAMA*. 1995;274:570-574.

7. Standard outcome metrics and evaluation methodology for disease management programs. Paper presented at: Second Annual Disease Management Outcomes Summit; November 2002; Palm Desert, Calif.

8. Garber AM. Evidence-based guidelines as a foundation for performance incentives. *Health Aff* (*Millwood*). 2005;24:174-179.

9. Tinetti ME, Fried T. The end of the disease era. *Am J Med.* 2004;116:179-185.

10. Tinetti ME, Bogardus ST Jr, Agostini JV. Potential pitfalls of disease-specific guidelines for patients with multiple conditions. *N Engl J Med*. 2004;351: 2870-2874.

11. Current estimates from the National Health Interview Survey, 1994. *Vital Health Stat 10*. 1995;193:1-116.

12. Gray SL, Mahoney JE, Blough DK. Medication adherence in elderly patients receiving home health services following hospital discharge. *Ann Pharmacother*. 2001;35:539-545.

13. Schmader KE, Hanlon JT, Fillenbaum GG, Huber M, Pieper C, Horner R. Medication use patterns among demented, cognitively impaired and cognitively intact community-dwelling elderly people. *Age Ageing.* 1998; 27:493-501.

14. National Guideline Clearinghouse Web site . Available at: http://www.ahrq.gov/clinic/ngcfact.htm. Accessed October 21, 2002.

15. Fuster V, Ryden LE, Asinger RW, et al; American College of Cardiology, American Heart Association, and European Society of Cardiology Board. ACC/AHA/

©2005 American Medical Association. All rights reserved.

(Reprinted) JAMA, August 10, 2005-Vol 294, No. 6 723

CPGs FOR OLDER PATIENTS WITH MULTIPLE COMORBID DISEASES

ESC guidelines for the management of patients with atrial fibrillation. *J Am Coll Cardiol*. 2001;38:1231-1266. **16.** Snow V, Barry P, Fihn SD, et al. Primary care management of chronic stable angina and asymptomatic suspected or known coronary artery disease: a clinical practice guideline from the American College of Physicians. *Ann Intern Med*. 2004;141:562-567.

 Gibbons RJ, Abrams J, Chatterjee K, et al. ACC/ AHA 2002 guideline update for the management of patients with chronic stable angina. Available at: http: //www.acc.org/clinical/guidelines/stable/stable.pdf. Accessed April 18, 2005.

18. Hunt SA, Baker DW, Chin MH, et al. ACC/AHA guidelines for the evaluation and management of chronic heart failure in the adult. Available at: http://www.acc.org/clinical/guidelines/failure/hf_index.htm. Accessed April 18, 2005.

19. Arauz-Pacheco C, Parrott MA, Raskin P. Hypertension management in adults with diabetes. *Diabetes Care*. 2004;27(suppl 1):S65-S67.

20. Colwell JA. Aspirin therapy in diabetes. *Diabetes Care*. 2004;27(suppl 1):S72-S73.

 Fong DS, Aiello L, Gardner TW, et al. Retinopathy in diabetes. *Diabetes Care*. 2004;27(suppl 1):S84-S87.
 Franz MJ, Bantle JP, Beebe CA, et al. Nutrition principles and recommendations in diabetes. *Diabetes Care*. 2004;27(suppl 1):S36-S46.

23. Goldstein DE, Little RR, Lorenz RA, Malone JI, Nathan DM, Peterson CM. Tests of glycemia in diabetes. *Diabetes Care*. 2004;27(suppl 1):S91-S93.

24. Haffner SM. Dyslipidemia management in adults with diabetes. *Diabetes Care*. 2004;27(suppl 1):S68-S71.

 Haire-Joshu D, Glasgow RE, Tibbs TL. Smoking and diabetes. *Diabetes Care*. 2004;27(suppl 1):S74-S75.
 Mayfield JA, Reiber GE, Sanders LJ, Janisse D, Pogach LM. Preventive foot care in diabetes. *Diabetes Care*. 2004;27(suppl 1):S63-S64.

 Molitch ME, DEFronzo RA, Franz MJ, et al. Nephropathy in diabetes. *Diabetes Care*. 2004;27(suppl 1):S79-S83.

28. Zinman B, Ruderman N, Campaigne BN, Devlin JT, Schneider SH. Physical activity/exercise and diabetes. *Diabetes Care*. 2004;27(suppl 1):S58-S62.

29. Expert Committee on the Diagnosis and Classification of Diabetes Mellitus. Report of the Expert Committee on the Diagnosis and Classification of Diabetes Mellitus. *Diabetes Care*. 2000;23(suppl 1):S4-S19.

30. Standards of medical care in diabetes. *Diabetes Care*. 2005;28(suppl 1):S4-S36.

31. American Diabetes Association Clinical Practice Recommendations 2001. *Diabetes Care*. 2001;24(suppl 1):S1-S133.

32. Evidence-based nutrition principles and recommendations for the treatment and prevention of diabetes and related complications. *Diabetes Care*. 2002; 25:202-212.

33. American College of Rheumatology Subcommittee on Osteoarthritis Guidelines. Recommendations for the medical management of osteoarthritis of the hip and knee: 2000 update. *Arthritis Rheum*. 2000;43:1905-1915.

34. Schnitzer TJ. Update of ACR guidelines for osteoarthritis: role of the coxibs. *J Pain Symptom Manage*. 2002;23(4 suppl):S24-S30.

 Hochberg MC, Altman RD, Brandt KD, et al; American College of Rheumatology. Guidelines for the medical management of osteoarthritis, part I: osteoarthritis of the hip. *Arthritis Rheum*. 1995;38:1535-1540.
 Hochberg MC, Altman RD, Brandt KD, et al; Ameri-

36. Hochberg MC, Altman RD, Brandt KD, et al; American College of Rheumatology. Guidelines for the medical management of osteoarthritis, part II: osteoarthritis of the knee. Arthritis Rheum. 1995;38:1541-1546.

 Pauwels RA, Buist AS, Ma P, Jenkins CR, Hurd SS. Global strategy for the diagnosis, management, and prevention of chronic obstructive pulmonary disease. *Respir Care*. 2001;46:798-825.

38. Global Initiative for Chronic Obstructive Lung Disease . Available at: http://www.goldcopd.com/. Accessed December 1, 2004.

39. The Seventh Report of the Joint National Committee on Prevention. Detection, Evaluation, and Treatment of High Blood Pressure (JNC VII). Available at: http: //www.nhlbi.nih.gov/guidelines/hypertension/jnc7full .htm. Accessed June 18, 2005.

40. National Osteoporosis Foundation. Physician's guide to prevevention and treatment of osteoporosis. Available at: http://www.nof.org/physguide/index.htm. Accessed February 28, 2005.

41. Third Report of the Expert Panel on Detection. Evaluation, and Treatment of High Blood Cholesterol in Adults (Adult Treatment Panel III) Full Report. Available at: http: //www.nhlbi.nih.gov/guidelines/cholesterol/atp3_rpt .htm. Accessed December 1, 2004.

42. Grundy SM, Cleeman JI, Merz CN, et al. Implications of recent clinical trials for the National Cholesterol Education Program Adult Treatment Panel III guidelines. *Circulation*. 2004;110:227-239.

43. Shiffman RN, Shekelle P, Overhage JM, Slutsky J, Grimshaw J, Deshpande AM. Standardized reporting of clinical practice guidelines: a proposal from the Conference on Guideline Standardization. *Ann Intern Med.* 2003;139:493-498.

44. Greer AL, Goodwin JS, Freeman JL, Wu ZH. Bringing the patient back in: guidelines, practice variations, and the social context of medical practice. *Int J Technol Assess Health Care*. 2002;18:747-761.

45. Cluzeau FA, Littlejohns P, Grimshaw JM, Feder G, Moran SE. Development and application of a generic methodology to assess the quality of clinical guidelines. *Int J Qual Health Care*. 1999;11:21-28.
46. Appraisal of Guidelines for Research and Evaluation (AGREE) Instrument. Available at: http://www.agreecollaboration.org/. Accessed June 18, 2005.

47. Shaneyfelt TM, Mayo-Smith MF, Rothwang J. Are guidelines following guidelines? the methodological quality of clinical practice guidelines in the peer-reviewed medical literature. JAMA. 1999;281:1900-1905.

48. Graham ID, Calder LA, Hebert PC, Carter AO, Tetroe JM. A comparison of clinical practice guideline appraisal instruments. *Int J Technol Assess Health Care*. 2000;16:1024-1038.

49. Walter LC, Covinsky KE. Cancer screening in elderly patients: a framework for individualized decision making. *JAMA*. 2001;285:2750-2756.

50. Townsend A, Hunt K, Wyke S. Managing multiple morbidity in mid-life: a qualitative study of attitudes to drug use. *BMJ*. 2003;327:837.

51. Kroenke K, Pinholt EM. Reducing polypharmacy in the elderly: a controlled trial of physician feedback. *J Am Geriatr Soc.* 1990;38:31-36.

52. Individual drug prices. Available at: http://www.drugstore.com. Accessed October 8, 2004.

53. Partnership for Solutions. Medicare: costs and prevalence of chronic conditions. Available at: http://www .partnershipforsolutions.com/DMS/files/Medicare_fact-_sheet.pdf. Accessed June 7, 2005.

54. Sperl-Hillen J, O'Connor PJ, Carlson RR, et al. Improving diabetes care in a large health care system: an enhanced primary care approach. *Jt Comm J Qual Improv*. 2000;26:615-622.

55. Yarnall KS, Pollak KI, Ostbye T, Krause KM, Michener JL. Primary care: is there enough time for prevention? *Am J Public Health*. 2003;93:635-641.

56. Hofer TP, Zemencuk JK, Hayward RA. When there is too much to do: how practicing physicians prioritize among recommended interventions. *J Gen Intern Med*. 2004;19:646-653.

57. Goulding M. Trends in Prescribed Medicine Use and Spending by Older Americans, 1992-2001. Hyattsville, Md: National Center for Health Statistics; 2005.
58. Juurlink DN, Mamdani M, Kopp A, Laupacis A, Redelmeier DA. Drug-drug interactions among elderly patients hospitalized for drug toxicity. JAMA. 2003;289: 1652-1658.

 Flaherty JH, Perry HM III, Lynchard GS, Morley JE. Polypharmacy and hospitalization among older home care patients. J Gerontol A Biol Sci Med Sci. 2000;55: M554-M559.

60. Gurwitz JH, Field TS, Harrold LR, et al. Incidence

and preventability of adverse drug events among older persons in the ambulatory setting. *JAMA*. 2003; 289:1107-1116.

61. Gurwitz JH. Polypharmacy: a new paradigm for quality drug therapy in the elderly? *Arch Intern Med.* 2004;164:1957-1959.

62. Mojtabai R, Olfson M. Medication costs, adherence, and health outcomes among Medicare beneficiaries. *Health Aff (Millwood)*. 2003;22:220-229.
63. Fried TR, Bradley EH, Towle VR. Assessment of patient preferences: integrating treatments and outcomes. *J Gerontol B Psychol Sci Soc Sci*. 2002;57: S348-S354.

64. Pay for performance measurement set. Available at: http://www.iha.org/p4pcms.htm. Accessed March 14, 2005.

65. NCQA. The Health Plan Employer Data and Information Set (HEDIS). Available at: http://www.ncqa .org/Programs/HEDIS/. Accessed April 6, 2005.

66. MedPAC. Report to the Congress: Medicare payment policy. Available at: http://www.medpac.gov /publications/congressional_reports/Mar05_Ch04 .pdf. Accessed June 18, 2005.

67. Medicare begins performance-based payments for physician groups. Available at: http://www.cms.hhs .gov/researchers/demos/PressRelease1_31_2005 .pdf. Accessed March 14, 2005.

68. Walter LC, Davidowitz NP, Heineken PA, Covinsky KE. Pitfalls of converting practice guidelines into quality measures: lessons learned from a VA performance measure. JAMA. 2004;291:2466-2470.

69. American College of Physicians Web site. Market forces now pushing pay-for-performance. Available at: http://www.acponline.org/journals/news/may05/pm .htm. Accessibility verified July 11, 2005.

70. Hofer TP, Hayward RA, Greenfield S, Wagner EH, Kaplan SH, Manning WG. The unreliability of individual physician "report cards" for assessing the costs and quality of care of a chronic disease. *JAMA*. 1999; 281:2098-2105.

71. Outcomes-based compensation: pay-forperformance design principles. Paper presented at: Fourth Annual Disease Management Outcomes Summit; November 11-14, 2004; Rancho Mirage, Calif.

 November 11-14, 2004; Karcho Mirage, Call.
 Wagner EH, Austin BT, Von Korff M. Organizing care for patients with chronic illness. *Milbank Q*. 1996; 74:511-544.

73. Findley U, Baker MG. Treating neurodegenerative diseases. *BMJ*. 2002;324:1466-1467.

74. Protheroe J, Fahey T, Montgomery AA, Peters TJ. The impact of patients' preferences on the treatment of atrial fibrillation: observational study of patient based decision analysis. *BMJ*. 2000;320:1380-1384.

75. Glynn RJ, Monane M, Gurwitz JH, Choodnovskiy I, Avorn J. Aging, comorbidity, and reduced rates of drug treatment for diabetes mellitus. *J Clin Epidemiol*. 1999; 52:781-790.

76. Elwyn G, Edwards A, Britten N. What information do patients need about medicines? "doing prescribing": how doctors can be more effective. *BMJ*. 2003; 327:864-867.

77. Masoudi FA, Havranek EP, Wolfe P, et al. Most hospitalized older persons do not meet the enrollment criteria for clinical trials in heart failure. *Am Heart J.* 2003; 146:250-257.

78. Brown AF, Mangione CM, Saliba D, Sarkisian CA. Guidelines for improving the care of the older person with diabetes mellitus. *J Am Geriatr Soc.* 2003;51(5 suppl):S265-S280.

79. Wenger NS, Solomon DH, Roth CP, et al. The quality of medical care provided to vulnerable communitydwelling older patients. *Ann Intern Med.* 2003;139: 740-747.

80. Safran DG, Kosinski M, Tarlov AR, et al. The Primary Care Assessment Survey: tests of data quality and measurement performance. *Med Care*. 1998;36:728-739.

81. Summary of physician practice connections modules. Available at: http://www.ncqa.org/ppc. Accessed April 13, 2005.

724 JAMA, August 10, 2005-Vol 294, No. 6 (Reprinted)