BIM in Off-site Manufacturing for Buildings

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Abstract

The need to overcome challenges faced by construction industry has been at the core of many government reports. Most of the reports suggest the adoption of innovations including off-site manufacture and emerging Building Information Modelling (BIM) to overcome the challenges facing the industry. Current research has largely focused on the impacts of off-site manufacture and BIM independently applied on traditional construction methods. Due to the factory-based nature of off-site manufacture, the benefits of BIM on off-site manufacture have been widely argued to be far greater than those of traditional construction. However, studies about impacts of BIM on off-site manufacture are scarce with far too many on traditional construction. This study investigates the implications of BIM systems on off-site manufacture and traditional construction methods, with emphasis on the technological potential of BIM for off-site manufacture. The specific objectives of the study are threefold. Firstly, it examines how BIM can support off-site manufacture. Secondly, the paper discusses the benefits of BIM and explains how BIM can overcome barriers hindering the uptake of off-site manufacturing. Thirdly, due to the importance to measure the benefits to support wider adoption, an examination of the published quantitative benefits of BIM on off-site manufacture and traditional construction is undertaken. A critical appraisal of the literature was undertaken to achieve the aim of this study. The main findings are the identification of qualitative and quantitative benefits of: BIM on off-site manufacture, off-site manufacture and BIM on traditional construction. The findings reinforce the argument that BIM adoption on off-site manufacturing projects is a rapid, efficient and one of the best ways to improve on the long standing challenges that have plagued the construction industry for generations.

Keywords: BIM, challenges, construction industry, off-site manufacture, performance

1. Background

The construction industry has been criticised for being inefficient; often generating too much waste, emitting significant amounts of greenhouse gases and consuming too much energy compared to other industries. In both the public and private sectors, it is not uncommon to find projects far exceeding budgets and deadlines. While such a characterisation of the construction industry may slightly differ with different countries, the trend is largely similar. Therefore, the need for innovation, e.g. BIM and off-site manufacture to improve performance in the global construction industry is the same and has been long overdue. Consequently, while most of the discussions here will focus on the UK context, to gain other insights and perspectives, examples will be drawn from developed and developing countries Sawhney et al. (2014) argued that the sector is confronted by numerous inefficiencies like time and cost overruns, and irregularities in procurement. These inefficiencies vary from country to country due to many factors including environmental, topographical, technological and social constraints. Most developing countries experience cost overruns exceeding 100% of the initial project budget (Memon et al., 2013). In Australia, Love (2002) found rework contributed to 52% of a project's cost growth and that 26% of the variance in cost growth was attributable to changes due to direct rework. In Malaysia, approximately 75% of projects procured traditionally incurred overruns of 10% or more while the corresponding proportion for construction management and design-build was approximately two-thirds (Shedu et al., 2015). In the UK, the cost of Wembley stadium overran by 50%; the Scottish parliament building had a time overrun of more than 3 years and a cost overrun of 900% (Love et al., 2011). Based on mean percentage overrun in Malaysia, an overrun of 38%, 39% and 50% time overruns were experienced on infrastructure projects, health and office projects respectively (Shehu et al., 2015). In Hong Kong, the average time overrun is 9%, 17%, and 14% for public building, private building and civil engineering projects respectively (Shehu et al., 2015).

Through various government commissioned studies, performance targets have been proposed to improve the delivery of projects. The UK Construction Strategy 2025 is amongst the most recent government reports that require the industry to dramatically improve its performance in four key areas by 2025. These areas include lowering greenhouse gas emissions in the built environment by 50%, reducing the initial cost of construction and the whole life cost of built assets by 33%, reducing the overall time, from inception to completion, for new-build and refurbished assets by 50% and improving exports by 50%. Achieving these targets is quite a huge challenge, especially given the long standing fragmented nature and adversarial culture of the industry that have hindered any meaningful progress for generations. Thus, there have been calls for multiple complementary innovative initiatives to drive efficiency and improvement in the industry for quite some time now. Two main areas that the UK government identified as opportunities to drive efficiency and improvement to the construction industry are first, moving operations off-site according to Egan (1998) and second, the implementation of Building Information Modelling (BIM) strategy published by Cabinet Office (2011) in the UK. The most recent industry report, titled "Modernise or Die", commissioned by the UK Construction Leadership Council published in October 2016 strongly recommended the uptake of off-site manufacturing and BIM in order to improve the performance of the construction industry (Farmer, 2016).

The benefits of off-site manufacturing have been well-explored (e.g. Lawson et al. 2005; Lawson et al. 2014; Li et al. 2016a; Kamali and Hewage 2016; Tam et al. 2015; Patlakas et al. 2015a). Common arguments for the off-site manufacturing choice over traditional

construction on site according to the literature include improved quality, good health and safety and better working conditions, higher tolerances, lower costs and reduced labour reworks, lower construction waste, simplified construction processes, products that are factory tried and tested, predictable sustainability performance, better control and consistency in products and processes. Emerging BIM provides opportunities to leverage these benefits. It has been argued that the biggest growth in construction productivity will come from automated off-site activities that are facilitated by BIM (Goulding et al., 2012). In spite of this, studies about impacts of BIM on off-site manufacturing are scarce. Benefit realisation has been one of the current topics about BIM; but most studies are set on the basis of traditional construction. The few studies that exist about BIM for off-site manufacturing often focus on explaining the qualitative benefits. Understanding the measurable benefits in implementing BIM in off-site manufacturing could significantly improve its adoption and efficiency.

The remainder of this paper covers 8 different aspects of the study. Firstly, a clear problem statement is presented. Following from the problem statement, the method employed is presented. Thirdly, to facilitate understanding, definitions and related concepts of off-site manufacturing and BIM have been examined. This culminated in the establishment of the synergy between BIM and off-site manufacturing. Fourthly, building on this synergy, an overview of some key BIM systems highly relevant to off-site manufacturing is presented. The drivers for both off-site manufacturing and BIM, with emphases on the qualitative and quantitative benefits of BIM to off-site manufacturing and traditional construction methods have been examined. Also, the findings and implications of this study have been reported. Lastly, the conclusion of this study is done by a way of summary with perspectives on future research discussed.

2. Problem statement

An extensive literature review was undertaken to identify the gap that underpins this study. The focus of the review was on BIM applied on off-site manufacturing. The review yielded issues related to methods of BIM deployment, ease of applications, comparative studies and benefits of BIM in off-site manufacturing. Firstly, some studies examined the '*methods'* of how BIM can be used in modelling and managing off-site manufactured buildings. Samarasinghe et al. (2015) proposed a framework that illustrates how different BIM software systems have been used in the modelling of a prefabricated house in the different phases of the construction life cycle. Sebastian et al. (2009) examined how BIM can be used to guide how the prefabricated components should be put together to form a building. Secondly, some studies focused on the *'ease'* of incorporation of off-site manufacturing and collaboration early on in the design and construction process using BIM. Cowles and Warner (2013) argued that the use of BIM made it more effective to incorporate prefabrication and collaboration early on in the design and construction process. Thirdly, some studies focused mostly on *'comparing'* traditional with off-site manufacturing and/or BIM *'benefits'* to traditional or off-site manufacturing. Alaghbari et al. (2007) argued that off-site manufacturing reduces delays in delivery of construction projects. Babič et al. (2010) argued that the introduction of BIM into the industrialized process can be considered easier than in the case of traditional construction. This is because industrial or prefabricated components can be developed into standardised BIM objects that can be stored in a BIM object library and re-used in design later in future. While in traditional construction most building parts are produced onsite from its constituent materials and can only be designed in real time from

scratch without the possibility of picking any existing ones from any repository. Nadim and Goulding (2011) expanded on this by producing a table that compares off-site manufacturing and traditional construction. On the other hand, some studies simply state the 'benefits' of BIM in off-site manufacturing without necessarily comparing with traditional construction. Mitchell and Keaveney (2013) argued that the implementation of a BIM system will increase the efficiency of Irish contractors on design and build projects in terms of reducing man hours, requests for information and rework, increasing on time completions and the ability to use more prefabricated elements.

This paper analysed previous studies according to a) the areas of improvement and a) the extent of improvement to develop an understanding of the benefits. The areas of improvement reported include structural appraisal (Oti et al., 2016), the impact of building orientation on energy consumption (Abanda and Byers, 2016), monitoring of schedule risk (Musa et 2016; Musa et al. 2015; Li et al., 2016b), assessment of impact of occupants' on energy consumption (Abanda and Cabeza, 2015), construction safety management (Chan et al., 2016; Malekitabar et al., 2016), waste minimisation through deconstruction (Akinade et al., 2015), project planning (Liu et al., 2015), embodied energy assessment (Shadram et al., 2016). The extent of improvement has been widely reported with more studies only suggesting the benefits generically rather than systematically. Some examples (Doumbouya et al., 2016; Ismail et al. 2016) have listed so many benefits without any critical appraisal. For the studies that include measurement of the benefits either using a qualitative or quantitative approach, there is hardly a focus to distinguish whether the benefits are applicable to off-site manufacturing or traditional construction. As an example, Guo and Wei (2016) conducted an operational energy analysis of a building in National Taiwan University using BIM without explicitly stating whether the building was traditionally constructed or off-site manufactured. Furthermore, benefits using a qualitative approach are typically subjective and are limited to comparing the performance parameters of BIM. Quantified benefits can be used to overcome the preceding challenge associated but capturing measurable variables is a huge challenge (Zhang et al., 2016). Perhaps partly because of the limitation in capturing measurable variables, studies that show quantified benefits are scarce. To surmise, what emerges from the preceding discussion is a distinct knowledge gap in the alignment of BIM and off-site manufacture that reveals the quantitative benefits of the former on the latter. Quantitative assessments allow for objective evaluations of attributes to be undertaken while the results are comparable (Wong et al., 2007). In a recent study by Steinhardt and Manley (2016), it was argued that quantitative data allows a systematic comparison of the adoption of prefabrication by selected countries.

3. Research methods

This study investigates the use of BIM in leveraging the benefits of off-site manufacturing and further examines the quantitative benefits of BIM on both off-site manufacturing and traditional construction methods. The research framework used to achieve the aim of this study is illustrated in Figure 1.

Figure 1: Research framework

Based on Figure 1, five-step process is pursued to achieve the objectives of this study. The first step consists of identifying relevant articles about BIM benefits on traditional and/or offsite manufacturing. To this end, searches using smart key phrases were conducted in renowned peer-reviewed databases such as ScienceDirect, Emerald and Google Scholar. The key phrases used are "BIM for traditional construction", "BIM for conventional construction" and "BIM for off-site manufacturing. To maximise the search results, key phrases around related terms or synonyms to 'off-site manufacture', e.g. off-site construction, pre-assembly (see section 4) were also used in identifying literature about the benefit of BIM on off-site manufacturing. In the second step, each article was read and determined whether it was about off-site manufacture or traditional construction (see smaller decision operation symbol in Figure 1). Furthermore, a detail read of the articles was undertaken to establish whether BIM was used in any aspect in the construction type (see larger decision operation symbol in Figure 1). In the third step, the articles were screened for relevance with focus on those that discussed the benefits of BIM for traditional construction and/or off-site manufacturing (i.e. BIM-enabled benefits) and other benefits of off-site construction over traditional construction not resulting from BIM, called non-BIM benefits. Fourthly, the articles were classified according to whether the content was about qualitative, quantitative benefits or both. Lastly, based on the preceding step, the articles were now classified according to benefits types (qualitative and quantitative) versus construction types (off-site manufacturing or traditional construction). The articles were mostly peer-reviewed journal and conference papers.

4. Off-site manufacturing

After the First and Second World wars, there was a significant shortage of labour and building materials. This stimulated research in innovative methods of construction such as off-site manufacturing for delivering affordable housing. Since then, different nomenclatures have been used, albeit interchangeably for off-site manufacturing. These include off-site industrialisation (Zhai et al., 2014), manufactured construction (Arif and Egbu, 2010), off-site fabrication, off-site construction, pre-assembly, pre-fabrication, pre-work, modern methods

of construction, system building, non-traditional building, industrialised buildings, standardised buildings and open building manufacturing (Pan et al. 2012; Yunus and Yang, 2012; Yunus and Yang, 2014; Nadim and Goulding, 2011; Steinhardt and Manley, 2016), factory produced/manufactured buildings (Christoforou et al., 2016), modularisation (Linner and Bock, 2012; Oesterreich and Teuteberg, 2016; Isaac et al. 2016), pre-manufacture (Farmer, 2016). There are minor differences and context of use between these appellations. Their detail examination is out of the scope of this study. For consistency purposes, the general term *'off-site manufacturing'* will be used. A recent study by the Construction Industry Council defines off-site manufacturing as a delivery method that adds substantial value to a product and process through factory manufacture and assembly intervention (Miles and Whitehouse, 2013). The main types of off-site manufacturing are panellised, volumetric, hybrid, modular systems and components & sub-assembly systems. To facilitate understanding, some other sub-concepts of off-site manufacturing discussed in Abanda (2011) are presented in Figure 2. It is important to note that similar concepts off-site manufacturing have been examined in Ross (2005) and [Hairstans](https://www.amazon.co.uk/Robert-Hairstans/e/B0057PQ36I/ref=dp_byline_cont_book_1) (2010).

Figure 2: A generalised ontology of off-site manufacturing concepts [Source: reported by Abanda (2011)]

Panellised systems are factory-produced flat panel units assembled onsite to produce the 3 dimensional (3D) structure. The volumetric systems are factory-produced 3D units that enclose usable space but do not form the building structure, e.g. bathroom pods, plant rooms, lift shafts, etc. Volumetric systems are also known as non-structural volumetric spaces (Steinhardt and Manley, 2016). The hybrid system is a combination of both the volumetric and the panellised units/systems. Modular buildings are pre-assembled volumetric units that together form the whole building (e.g., hotel modules) (Pan et al., 2012). In some circumstances they might be additional on-site works on modular buildings such as external brick skin and tiled roof. Components & sub-assembly systems are factory-produced items

not regarded as full systems but they replace parts of the structure normally fabricated onsite. Regardless of the appellation used, the ultimate goal of the technique is to accrue benefits such as a reduction in construction time, construction waste, material waste, energy consumption, labour demands and cost, and an improvement in project constructability and cost certainty (Zhai et al., 2014; Patlakas et al., 2015b). After providing an overview of offsite manufacturing, a definition of BIM is examined in section 5.

5. Building Information Modelling

Building Information Modelling (BIM) is being hailed as a solution to overcome age old challenges often associated with traditional working practices in the construction industry. BIM has been defined differently by different organisations. In the US, it has been defined by leading organisations such as the National BIM Standard-United States™ (NBIMS, 2015), American Institute of Architects (AIA undated). In the UK, the joint definition from Royal Institute of British Architects (RIBA), Construction Project Information Committee (CPIC) and buildingSmart states "BIM as a digital representation of physical and functional characteristics of a facility creating a shared knowledge resource for information about it forming a reliable basis for decisions during its life cycle, from earliest conception to demolition". This definition is widely used amongst professionals.

This study acknowledges the subtle differences between the various definitions and their context of applications, which, nonetheless, are outside the scope of the study. However, what is common in all the definitions is BIM being acknowledged as a process, where BIM software systems as technologies are enhancers of the processes. As a system or technology, BIM is used to foster collaboration amongst project teams and sharing of project information. Enhancing collaborative processes using BIM systems has the potential to (i) increase productivity, efficiency, infrastructural value, quality and sustainability; (ii) reduce lifecycle costs, lead times and duplications; (iii) minimise or eliminate waste; and (iv) improve coordination between design disciplines (Ciribini et al., 2016). The strength of BIM systems is inherent in the fact that construction consultant can construct a project in a virtual environment before contractors can begin to construct it in reality (Vernikos, 2012). By having the possibility to build the whole project virtually before physical construction begins, BIM adds a level of accuracy to both quantity and quality issues that overcome shortcomings found when traditional design methods are used (Zhang et al., 2016). This offers the possibility to make informed decisions in a virtual environment based on the results of various iterations. The Cookham Wood Prison in Kent is an example where informed decisions have been made virtually to improve design (The HM Government, 2013a). Specifically, a walkthrough by the prison governor and staff of the 3D model at the design stage so they could suggest changes to suit their needs led to a saving of £800 000 (Schünmann, 2013). BIM is considered the key to driving other construction industry initiatives such as lean construction, sustainability and off-site manufacturing.

6. Connection between off-site manufacturing and BIM

BIM can facilitate off-site manufacturing in many different ways. BIM allows greater precision in specifying material requirements, which can reduce over-ordering and thus decrease construction site waste. Also, BIM can assist fabricators and contractors by providing a 3D model of element positions. BIM can also store building information to support maintenance of the building and eventual deconstruction and material reuse at the end of life. Proper use of BIM technologies can accurately represent geometry, behaviour and properties of individual building components/objects and can facilitate their incorporation into standardised building elements or volumes and made available digitally (Nawari, 2012). The wealth of information contained within or linked to BIM models allows the possibility for direct interfacing between designers, suppliers, manufacturers and users. Ezcan et al. (2013) argued that providing an improved design, facilitating collaboration and covering accurate and extensive amount of information seem to be the most useful benefits of BIM for bridging the off-site manufacturing implementation gaps, avoiding longer lead-in times, high costs and modification problems. If BIM is used in modelling off-site construction components, then designing and deploying off-site manufactured projects will be easier. In a nutshell, Eastman and Sacks (2008) characterise BIM as more revealing and being able to depict the connection with off-site manufacturing by allowing "construction data to be machine processable and components to be manufactured without human intervention". In the ensuing section, the different BIM systems that can support off-site manufacturing will be examined.

7. Current BIM systems that can support off-site manufacturing

Successful off-site manufacturing is based on effective information exchange between supply chains (Alvarez-Anton et al., 2016). This requires efficient information management systems such as BIM. As argued in Hairstans (2010, pp. 34), "industrialised processes require accurate and reliable information". This section examines BIM systems that can facilitate the efficient management of off-site manufacturing information according to three BIM implementation aspects: a) Existing software, b) Data availability and c) Interoperability standards.

7.1 Existing software

BIM software packages are used in managing (i.e. modelling, analysis and sharing) project information, thereby fostering collaboration amongst project teams. Although it is not so straightforward to determine the number of BIM software types, buildingSmart has listed at least 150 BIM software packages currently being used in construction [\(http://www.buildingsmart-tech.org/\)](http://www.buildingsmart-tech.org/). An extensive review of the different BIM software has been reported in Abanda and Tah (2014) and Abanda et al. (2015). The most common are BIM authoring software packages, e.g. Revit, Bentley, ArchiCAD; BIM project management/coordinating software, e.g. Bentley Projectwise and BIM energy analysis tool, e.g. Green Building Studio, EnergyPlus and Integrated Environmental Solutions. Modelling buildings in these software, can allow different project partners including clients to view and confirm or disapprove exact details and finishes virtually in the very early design stage. This aspect of virtual visualisation and decision-making facilitates off-site manufacturing, where repetition of components and processes are common (Vernikos, 2012). When a component and/or process has been virtually evaluated and found to be good, then it is simply repeated in factory conditions.

7.2 Data availability

A great advantage of BIM is that data in the form of objects can be modelled and re-used in the design of buildings or in other applications. BIM objects for buildings are akin to Lego blocks for houses, where children use their initiative to assemble a house from Lego blocks. While in the case of Lego blocks, they are poured from a bag and assembled manually to form a house, BIM software are used in picking the different BIM objects from BIM object libraries for designing a house. These objects are generally stored in a library or repository

within BIM software installation folders or contained externally in some other organisation's storage systems. As an example of an installation-based repository, when Revit is installed a family of objects is also installed in one of its folders. These objects can be used at any time and can be re-modified before use in different applications. On the other hand, other external repositories could be cloud-based open source. The most common types of BIM libraries are examined in Table 1.

Table 1: Examples of BIM object libraries

Based on Table 1, most of the libraries are open source online systems except the UK Ministry of Justice (MoJ) library that is not yet online and not clear whether it is free or not. Furthermore, some of the free libraries require registration by end-users while others require payment for specialised components. On exploring the libraries, the following key issues can be noted:

- most organisations define a protocol that manufacturers design their product to comply with before being uploaded to their repositories. Some libraries generally contain generic BIM objects from different countries (e.g. BIMObject) while others tend to be country specific (e.g. NBS for the UK)
- there is a lack of standardisation of data structures and content for BIM libraries
- most object files are in their native file formats (ArhiCAD, GDL, AutoCAD, Revit), with some in recommended exchange formats such as IFC. For the objects to be used in building modelling these have to be in file formats that can easily be processed by most common BIM software
- most of the libraries contain mostly components rather than whole pods or volumetric units. In relation to the types of off-site manufacturing, most of the components can be used in panelised and sub-assembly systems
- the products contain geometric properties as a minimum. However, there is a possibility of editing the properties and expanding the list to include other required properties
- other than the MoJ, it is not clear to what extent major construction companies and clients have developed BIM libraries that contain building components. This is not surprising as major companies are now able to see the benefits of BIM (Koch and Firmenich, 2011) and perhaps partly because of competitive advantage, do not want to share too many details with their competitors (Palos et al., 2013).

7.3 Interoperability standards

The ultimate success in modelling building components or objects for libraries depends on the ability to elicit all relevant data in the object (s) and the ease with which the data-rich object(s) can seemingly be exchanged between different project actors. Since the late 1990's, the completeness of building design libraries have been investigated (Owolabi et al., 2003). Based on this study, three factors required for free flow of information were identified. These are: a) an information exchange format, b) a specification exchange and c) a standard for the content of information to be incorporated in objects. The importance of free flow of information is a key principle of the UK National Building Specification (NBS). It establishes minimum requirements for BIM objects and lays down the foundations for robust and consistent information to be shared across different platforms. The NBS has published a standard that defines what constitute a high quality BIM object and provides consistency in the content and structure of these objects (NBS, 2014). The standard defines the information, geometry, behaviour and presentation of BIM objects to enable consistency, efficiency and interoperability across the construction industry.

At least four types of interoperability exist in the literature. These include syntactic, technical, semantic and organisation interoperability (Rezaei et al., 2014a; b; Bahar et al., 2013; Charalabidis et al., 2008a; b). For relevance and scope of this study, syntactic interoperability will be adopted. It refers to the ability of two (or more) separate systems or software

programmes to communicate and exchange data (or information) with each other and use the data (or information) that has been exchanged (Rezaei et al., 2014a, b; Bahar et al., 2013). The exchange between systems depends on the data file formats that facilitate import or export into and from other computer systems. The concept of interoperability is quite important in off-site manufacturing if building components with associated properties or data are to be imported into or exported from different systems to be used for the design or development of off-site manufactured projects. In general, different file formats common in BIM can be categorised into three. The first file types are native file formats usually restricted to a particular type of software. For example, a building modelled in Revit will by default assume to be ".rvt", i.e. native Revit file extension. The implication of keeping files in this format means only Revit software can read these types of files. If any other software packages are to read Revit files, they must have been specially designed to do so. The second category is file formats that facilitate exchange of models between similar authoring software. The most popular for geometric data exchange is the IFC. The third category is file formats that are aimed for use in specialised applications (e.g. gbXML and COBie). The Green Building XML schema (gbXML) is the most popular file format used for building energy analysis. The Construction Operations Building Information Exchange (COBie) is a non-proprietary data format often used in facilities management. The National Building Specification requires a minimum of IFC and COBie data to be captured in BIM objects (NBS, 2014). This should be in addition to the other information such as the supplier's or developer's information.

8. Drivers and constraints for the uptake of off-site manufacturing and BIM

8.1 Qualitative benefits and barriers of off-site manufacturing using BIM

The vision set by the UK government, e.g. the time and cost targets in Construction Strategy 2025 are very stringent. It will be difficult to achieve them without improving both BIM and off-site manufacturing implementation together. A capable workforce with appropriate skills will deliver the much needed transformational change in the construction industry including the implementation of BIM and off-site manufacturing. Off-site manufacturing amongst others (e.g. lean construction, sustainable construction practices), provides greater benefits to achieve these targets. The benefits of off-site manufacturing have been widely reported in literature (Eastman and Sacks, 2008; Vernikos et al., 2014; Gibb, 2001; Blismas et al., 2006; Blismas and Wakefield, 2009; Gorgolewski, 2004). Despite these benefits, many barriers still exist hindering the uptake of BIM (Blismas and Wakefield, 2009; Pan and Goodier, 2012; Elnaas, 2014; Nadim and Goulding 2011). BIM can be used to enhance existing benefits of off-site manufacturing and can significantly contribute in removing most barriers hindering the uptake of BIM. While most studies generally report positive impacts of BIM on traditional construction, it can be argued that the impacts on off-site manufacturing can even be greater given off-site manufacturing already has so many benefits over traditional construction methods. That notwithstanding, there are already some few studies discussing the impacts of BIM on off-site manufacturing (e.g. Vernikos et al., 2014; Nawari, 2012; Jayasena et al., 2016; Lee and Kim, 2017). Thus it is important to view BIM as an emerging paradigm that can be used to enhance existing benefits and overcome existing challenges of off-site manufacturing. This is examined in Table 2.

Table 2: Enhancing benefits and barriers of off-site manufacturing using BIM: A qualitative perspective

8.2 Some quantitative impacts of BIM on traditional construction and off-site manufacturing methods

While many studies (see Table 2) tend to report the benefits and constraints of BIM on traditional and/or off-site manufacturing, most of the benefits are not measured and thus, arguably are assertions. Expressions such as "BIM improves design reliability", "BIM reduces design risk", "BIM reduces waste", "BIM enhances coordination and minimises design errors", "BIM reduces cost associated with planning", and so on, are very common in peer-reviewed literature. However, there is hardly a mention of how much is the gain. This is partly due to the challenges or lack of a common method of quantifying BIM benefits (buildingSmart UK, 2010). Quantitative benefits constitute grounded evidence that can convince prospective end-users including even laggards to adopt BIM and off-site manufacture. The quantitative benefits off-site manufacturing over traditional construction, BIM for traditional construction and BIM for off-site manufacturing will be examined in Table 3. It is important to note that some related studies (e.g., Malekitabar et al., 2016; Chan et al., 2016; Li et al., 2014; Azhar, 2011; Lu et al., 2014; Delcambre, 2014) failed to explicitly state the type of construction. Hence, it was difficult to confirm whether quantitative benefits of BIM pertained to traditional construction or off-site manufacturing. In cases of doubts or lack of clarity about the construction types used, the quantitative benefit(s) have been inserted in a merged cell under the traditional construction and off-site manufacturing benefits' of BIM in Table 3.

Table 3: Quantitative benefits of off-site manufacturing and BIM

9. Key Findings

In this work four main findings, one each related to off-site manufacturing and BIM and two emerging from the synergy between off-site manufacturing and BIM were uncovered. The connections between the findings depicted in Figure 3.

Figure 3: Relationships between study findings

Firstly, in addition to qualitative studies, this study identified quantitative benefits of off-site manufacturing over traditional construction. This is depicted as A in Figure 3 with details explained in the second columns of Tables 2 & 3.

Secondly, the study builds on the qualitative benefits of BIM on traditional construction, widely reported in the literature to expand on the quantitative benefits of BIM on the same, depicted as B in Figure 3, with details explained the third column of Table 3.

Thirdly, it emerged that despite the huge benefits inherent in off-site manufacturing, there are so many challenges hindering its uptake. These challenges have been discussed in the third column of Table 2. BIM leverages the benefits and provides opportunities to further overcome the challenges. Peer-reviewed literature that measure the impacts of BIM quantitatively in particular on off-site manufacturing are very sketchy. Demonstrating the quantitative benefits of BIM in delivering off-site manufacturing has a dual potential in driving the uptake of BIM and off-site manufacturing. This paper systematically collates the quantitative benefits of BIM on off-site manufacturing in the fourth column of Table 3. Furthermore, while the benefits of BIM for off-site manufacturing has been widely acknowledged in the literature, research about the technological potential of reaping the benefits are sketchy. The few studies that have discussed this technological potential of BIM for off-site manufacturing are Samarasinghe et al. (2015) and Sebastian et al. (2009). This study highlights the synergies between BIM and off-site manufacturing while detailing the technological potential of BIM for off-site manufacturing in section 7, captured as C in

Figure 3. In section 7, the strength of BIM as a federated model that contains information is a natural system for fabrication processes and facilitates the construction of more complex components off-site than would have been with 2D Computer-Aided-Techniques or traditional manual design. The publication of interoperable BIM components in open source BIM libraries (see section 7.2) is quite important in the design of off-site manufactured buildings. This is because the interoperable BIM components underpin effective communication and information exchange between stakeholders involved in the delivery of off-site manufactured buildings.

Fourthly, in addition to the benefits of BIM implementation on off-site manufacturing, there are often low hanging fruits that are hardly discussed. In bad weather conditions, such as extreme cold temperatures in temperate regions or extreme hot conditions in tropical regions, onsite construction activities are impeded leading to longer execution time and hence budget overruns. In factory environments, the challenge associated with the weather is avoided in both the temperate and tropical regions. Using BIM in the off-site manufacturing in factory conditions is an added bonus, captured in D of Figure 3.

10. Conclusions

BIM is key in driving other innovative techniques currently being pushed by the government in improving the performance of the construction industry. Specifically, BIM is crucial in the use of off-site manufacturing techniques, lean construction and sustainability in construction. The strengths of BIM in containing data in interoperable formats and managing huge projects are great assets in fostering collaborative practices in the construction industry which translates to immense benefits to both traditional and off-site manufacturing of buildings. Whereas there is a plethora of literature espousing the benefits of BIM in traditional construction, there is a scarcity of literature reporting the benefits of BIM in off-site manufacturing. This is not surprising as off-site manufacturing has not been widely adopted despite the benefits that it offers.

The systematic appraisal of the literature undertaken indicates that despite the huge benefits inherent in off-site manufacturing, there are so many challenges hindering its uptake. The literature also indicates that BIM leverages these benefits and provides opportunities to further overcome the challenges. The impacts of BIM on traditional construction have been widely investigated although they are largely reported in very subjective qualitative rather than quantitative terms. These quantitative benefits have been systematically collated in this paper from the plethora of literature on the subject to aid understanding and appreciation. A serious attempt has been made to elicit and present the benefits of BIM in off-site manufacturing in quantitative terms despite the scarcity of literature in this aspect. It is hoped that future studies will make serious attempts in reporting the benefits in quantitative terms. This would have the dual potential of driving up the adoption of BIM and off-site manufacturing amongst construction stakeholders especially clients. Recent studies still support the fact that lack of knowledge about clear benefits of the former (e.g. Hosseini et al., 2016) and the latter (e.g. Mao et al., 2016) is still a huge barrier towards their uptake.

It has been challenging to identify the benefits in quantitative terms from the small number of reported studies due to a number of shortcomings. Most of the studies on the quantitative benefits of BIM were not holistic and seldom considered the whole project life cycle of offsite construction projects. Some studies failed to specifically state the type of construction.

Hence, it was difficult to confirm whether the reported quantitative benefits of BIM were for traditional construction or off-site manufacturing. Most studies do not reveal the level of prefabrication or number of components that have been manufactured off-site. Furthermore, the methodologies used in determining the quantitative benefits are hardly discussed. The lack of methodological clarity, auditing, validation and comparing results cannot be easily conducted. From a methodological perspective, the desk-top method cannot provide clarify issues raised in the preceding sentences. Hence, there is need to be cautious in the use of such findings and a straightforward comparison between the different benefit values cannot be easily made.

Apart from a few exceptions, most literature tends to discuss only positive benefits of off-site manufacturing and/or BIM. We note some exceptions in Postnote (2003) and Hairstans (2010). Postnote (2003) argued that construction of a prefabricated housing can result to a cost increase of between 7-10%. Volumetric off-site manufactured units need to consider the stability of 3 dimensional units before being transported which often leads to over design [\(Hairstans,](https://www.amazon.co.uk/Robert-Hairstans/e/B0057PQ36I/ref=dp_byline_cont_book_1) 2010).

The aforementioned limitations are important aspects that should be considered in future studies and should be researched using more advanced research methods other than a literature review.

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