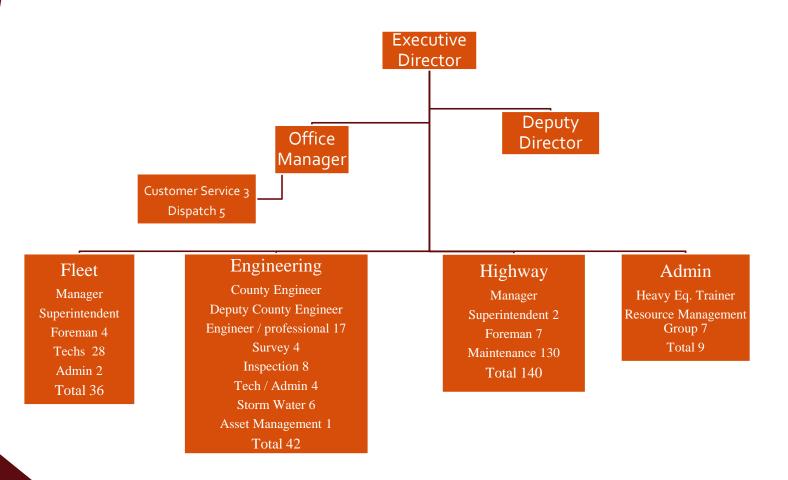
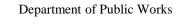
2020 Budget Presentation Department of Public Works

Scot Cuthbertson, Executive Director

October 17, 2019

Organizational Chart





Fleet Management

Fleet Management Division maintains County transportation resources to assure the safety and reliability of vehicles and equipment

- Manage and maintain \$43 million fleet
- 1,271 vehicles and equipment ranging from road graders and snow plows to lawn mowers and chain saws
- Essential to 20 County departments and elected offices



Fleet Management

Strategic Plan

- Identify and implement fleet technologies to enhance operational efficiencies (5 & 11)
 - Replace legacy Zonar tablets with newer version that will enhance the system's capabilities
 - Improve efficiency and reliability of light fleet by implementing technology solution (i.e., Fleet Pool System, telematics)
- Upgrade snow removal and ice control equipment (12)
 - Continuing effort in Standardization of snow removal equipment to increase operational versatility
 - Increase training on current snow removal technology in order to operate these systems to their full potential



Fleet Management

Successes, Capital Projects

- Replaced a large section of floor at the Mark Dabling maintenance facility and installed a new vehicle lift
- 43 medium and heavy units replaced // on-order
 - Current average age of medium / heavy equipment is 10 years
- 26 of 232 light vehicles replaced // on-order for county departments
 - Current average age of light fleet vehicles is 9.2 years
- Complete 5,866 work orders(~ 1,200 from weekend shift) on an annual basis, including 1,233 preventative maintenance services



Fleet Management Base Budget and Critical Needs

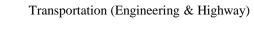
<u>Description</u>	2019 Budget - OAB	2019 One- Time Funding	Other Internal changes 1	On-going Base Budget	2020 Critical Needs	2020 Requested Budget
Fleet Services Admin	6,847,632		1,712,620	8,560,252		8,560,252
Capital Funding	1,302,159		373,380	1,675,539	800,000	2,475,539
Fleet Services	8,149,791	0	2,086,000	10,235,791	800,000	11,035,791

 Moved Engineering/Diesel to GF/Fleet Lease payment to CIP fund

- 2020 Capital replacement funds \$1,951,187
- Critical needs include:
 - Hydraulic lift replacement \$200,000 three years
 - Light fleet (county wide) \$450,000 on going
 - Diesel Exhaust Fluid Stations at County fuel sites \$150,000 one time

Overview:

- Planning and design for critical road and drainage infrastructure needs
- Inspection and maintenance of infrastructure
- Operations
- Emergency infrastructure repairs to meet public safety requirements
- Project management
- Wildland Fire Support
- Snow removal
- MS4 permit



Transportation Numbers:

- 2,324 lane miles of paved roads
- 2,083 lane miles of gravel roads
- 270 bridges/55 steel deck structures
- 109,000 linear feet of drainage ditches
- 382,000 feet of drainage pipe
- 24 miles of guardrail
- 29,000 traffic signs
- 54 traffic signals
- 34 warning flashers
- 162 streetlight luminaires

Mandates/State Statutes Required

- Clean Water Act (1972)-El Paso County Municipal Separate Storm Sewer System (MS4) Permit
- Americans with Disabilities Act (ADA) and CFR35.105
- Applicable State Statutes included in
 - Title 22
 - Title 24
 - Title 29
 - Title 30
 - Title 32
 - Title 34
 - Title 35
 - Title 37
 - Title 38
 - Title 42
 - Title 43

Strategic Plan Goals

Goal 1: Maintain and promote a financially sustainable County government

• Strategy C: Define and allocate funding streams designated for capital investment and operational needs

Goal 3: Maintain and improve the County transportation system

- Strategy A: Provide a safe, sustainable, integrated and efficient multi-modal transportation system
 - 9: Planning and grant application leadership to solve I-25 Gap
 - 10: Support the expansion of public transportation opportunities
 - Enhance public understanding of the true costs of deferred capital projects and maintenance

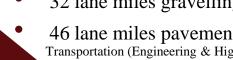
Operating Indicators

Major Capital Projects in process 2019

- Monument Hill Road
- Marksheffel Meadowbrook Intersection
- Struthers/Gleneagle Roundabout
- Bennett Channel Sediment Removal
- Chipita Park Box Culvert
- Riverside Relocation and Demolition
- West Side Avenue Action Plan
- Galley Road pedestrian improvements

Maintenance YTD 2019

- 4,486 Customer Service Requests received, (up from 2,926 last year)
 - Asphalt 20%, gravel 17%, signage 13%, snow removal 8%, animal removal 6%, drainage 6%, dumping 6%, tree trimming / removal 5%, signals 3%
- 152 lane miles dust abatement treatment
- 68 lane miles chip seal
- 32 lane miles gravelling
- 46 lane miles pavement overlay Transportation (Engineering & Highway)



Transportation Capital Projects*

*Does not include PPRTA, Recovery, Parks, Municipal Coordination

Project Title	Status	ECD	Cost	EPC Committed	EPC Obligated	EPC Shortfall
I-25 GAP	Construction	2020	Tot: \$350M EPC: \$15M	\$6.0M TABOR \$1.5M Gen Fund	\$0	\$7.5M
Marksheffel & Meadowbrook	Construction	2019	EPC: \$2.0M	\$2.0M	\$0	\$0
Gleneagle/ Struthers	Construction	2020	Tot: \$3.5M EPC: \$3.2M	\$2.8M	\$2.8M	\$0
Struthers / Northgate	Design	2020	Tot: \$2.2M EPC: \$1.2M	\$1.2M	\$0	\$0
Charter Oak Ranch Road	Shovel Ready / Utility	2020	Tot: \$14.2M EPC:\$2.1M	ŞZ.IIVI	\$850K	\$5.0M
Falcon Park and Ride/US24	Advertising for Construction	2020	Tot: \$13.8M EPC:\$4.4M	\$3.5M	\$900K	\$5.0M
Fountain Mesa, Caballero Dr, Fortman Ave	Design	2020	EPC: \$2.5M	\$2.5M	\$0	\$0

Transportation Capital Projects* *Does not include PPRTA, Recovery, Parks, Municipal Coordination

Project Title	Status	ECD	Cost	EPC Committed	EPC Obligated	EPC Shortfall
Chipita Park Rd, US 24, Fountain	Design	2020	Tot: \$7.5M EPC: \$1.1M	\$1.1M	\$0	\$6.4M
Rex / Meridian Intersection	Preliminary Design	2020	Tot: \$300K	\$300K	\$0	\$0
Jimmy Camp Creek DBPS	Planning	2021	Tot: \$250K EPC: \$250K	\$250K	\$0	\$0
Bradley Rd / Grinnel Blvd	Traffic Study	2021	Tot: \$60K EPC: \$60K	\$0	\$0	\$0
Highway 105	Property Acquisition	2021 (1st phase)	Tot: \$24.2M EPC: \$1.3M	\$379K	\$379K	\$880K
Elbert Road Bridge	Design	2021	Tot: \$900K EPC: \$100K	\$100K	\$0	\$0
Arnold Ave Bridge	Design	2021	Tot: \$1.5M EPC: \$534K	\$250K	\$0K	\$213K

Transportation Capital Projects*

*Does not include PPRTA, Recovery, Parks, Municipal Coordination

Project Title	Status	ECD	Cost	EPC Committed	EPC Obligated	EPC Shortfall
Calhan Road Bridge	Design	2023	Tot: \$3.0M EPC: \$600K	\$90K	\$90K	\$510K
EPC Wetlands Bank	Planning	TBD	Tot: \$725K EPC: \$145K	\$0	\$0	\$0
Baptist / Hodgen / Roller Coaster Intersection	Planning (Phase I TIS)	TBD	TIS: \$60K	\$60K	\$0	\$0
Peyton Infrastructure Improvements	Planning	TBD	TBD	\$0	\$0	\$0



Wins:

Safety

- Updated DPW training and certification program
- Signal equipment upgrades
 - Conversion to LEDs, replaced controllers, replaced 10 optical cameras with radar

Cost Saving Measures

- Brine system expanded to outlying yards
 - Saves snow plows time and distance during storms
- Sediment evaporation basin (Vactor pit) complete and operational
 - No longer hauling to third party facilities
- Implementation of the gravel reclamation system
 - 33 miles completed YTD
 - Reduced chemical usage / longer lasting road surface



Wins:

- Recruitment and Hiring Process
 - Job fair
 - streamlined new hire to MWI placement process
- Truck Wash
- Community Outreach
- Updated county highway map
- ADA compliance initiation
- Met New MS4 permit requirements 2019
- Bomb Cyclone Response
- Implementing anti-icing technologies
- Highway / engineering division rapid response to critical infrastructure needs
 - South Academy, Boca Raton
- Tabor retention projects in process

Opportunities:

- Re-mapping plow and grader routes improve efficiency
- Program of Projects development
- Transparency on road quality
- Expansion of gravel road reclamation system will improve condition, extend life, reduce the frequency of needed grading
- Stormwater Quality Management Engineering Review
- Asset Management program
- Local Road Safety Program

Challenges:

- Sustainable long-term funding strategies for major maintenance and capital improvement programs
- State mandated new utility locate requirements
- ADA compliance assessment
- Paved Road Maintenance Backlog:
 - Of the total 2324 lane-length miles EPC roads, 653 miles (28%) do not meet the minimum Pavement Quality Index requirement
 - At current funding rate (including PPRTA funds), by 2028, 1,101 lane miles will not meet the minimum PQI requirements
 - To maintain existing PQI, an additional \$9M/year above the current budgeted amount is required
 - EPC overlays an average of 2% of paved roads a year over the last ten years
 - Typical life expectancy of pavement in our climate demands 7-10%

Challenges:

- Long-term Capital Transportation Needs:
 - Major Transportation Corridors Plan (MTCP) identifies \$846M needed road system improvements over the next 24 years
 - The Road Impact Fee Program projection \$137M (Developer funded improvements)
 - PPRTA capital improvements projected to fund \$68M
 - Remaining unfunded requirements \$641M or \$24M/year



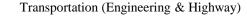
- Challenges:
 - Gravel Road Maintenance:
 - Historically a top customer service request
 - Currently 15-30 of the 2,083 lane miles of gravel roads are re-graveled annually
 - At 30 lane miles per year that is a 69 year cycle
 - Typical re-gravel cycle is 7-10 years



Road & Bridge 26,327,003 (2,085,918) 24,241,085 0 24,241,085

2. Move Engineering & Diesel to GF Fleet

	Critical Needs-	Critical Needs-	TOTAL
<u>Critical Need</u>	On-Going	One-Time	NEEDS
DPW Facility Needs			
Calhan building replacement (Hwy & Fleet)		1,500,000	1,500,000
Outlying yard buildings		1,500,000	1,500,000
Akers - Ice melt Storage building		150,000	150,000
Akers - Equipment storage facilities		1,000,000	1,000,000
DPW Operating Needs			
Storm Water FTEs	550,000		550,000
ADA FTE	75,000		75,000
Asset Management Platform 5 yrs	1,000,000		1,000,000
Total Road & Bridge	1,625,000	4,150,000	5,775,000



Questions?

